



Ref: CEL/NSEBSE/IP/17112025

17th November, 2025

To,

Listing Department, National Stock Exchange of India Limited, Exchange Plaza, Bandra Kurla Complex, Bandra (East), Mumbai – 400 051	Department of Corporate Services – Listing, BSE Limited, P. J. Towers, Dalal Street, Mumbai – 400 001
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Re: Scrip Symbol: CENTUM/ Scrip Code: 517544

Dear Sir/ Madam,

Sub: Investor Presentation

This is to inform you that pursuant to Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (the "Listing Regulations"), read with Part A of Schedule III of the Listing Regulations, we hereby enclose the Investor Presentation.

Kindly take the same on your records.

Yours faithfully,
For **Centum Electronics Limited**

Indu H S
Company Secretary & Compliance Officer
Encl: as above

Centum Electronics Limited

44, KHB Industrial Area, Yelahanka New Town, Bangalore - 560 106, Karnataka, India

Tel +91-(0)80-4143-6000 Fax +91-(0)80-4143-6005 Website www.centumelectronics.com

E-mail info@centumelectronics.com CIN - L85110KA1993PLC013869



INVESTOR PRESENTATION

November 2025

1

Company Overview

2

Solution Portfolio

3

Key Opportunities and Growth Strategy

4

Financials – H1 FY26

India's leading provider of end-to-end Electronics System Design and Manufacturing solutions



Key highlights

Well-Established Presence Across High-Growth Sectors: Defense, Aerospace & Space, EMS, and ER&D

1 Legacy

- Over 30 Years of Expertise in Providing **End-to-End Solutions** for the Electronics Sector
- 1,900+ Employees, including 600+ Design Engineers

2 Innovation & Execution Excellence

- Powered by Innovation: **16 Patents, 125+ Publications**
- End-to-End Product Realization Capabilities, from Concept to Commissioning
- Strong Supply Chain Network with 600+ Suppliers

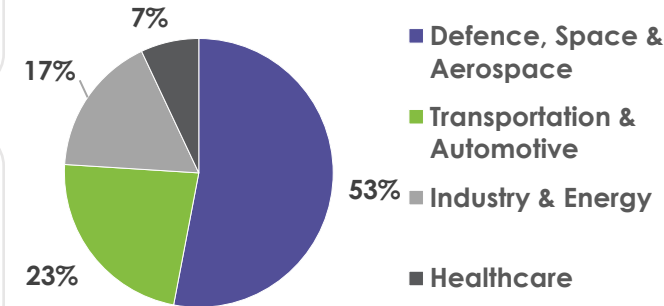
3 Global Reach & Market Presence

- Global Operations with presence in **Asia, Europe, and North America**
- 63-70% Revenues from Overseas Customers in Advanced Economies

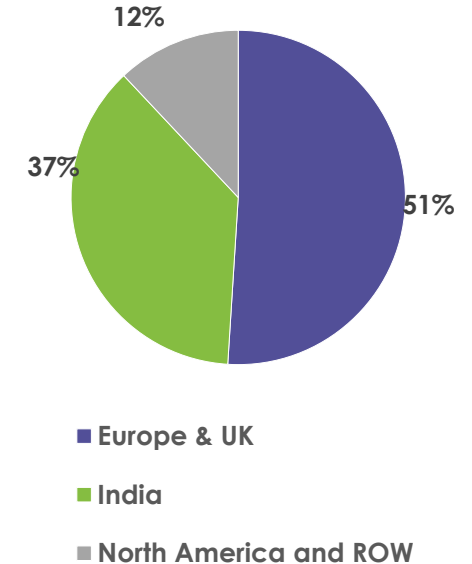
4 Leadership & Governance

- Robust leadership structure, with visionary promoters and seasoned professionals
- Strong corporate governance framework, anchored in transparency, accountability, and ethical leadership

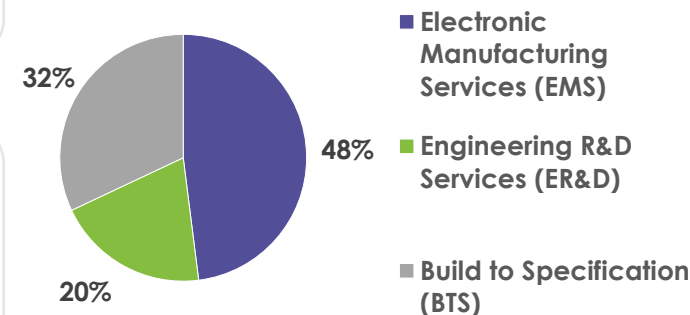
Consolidated revenue across Industry Verticals



Consolidated revenue across Geographies



Consolidated revenue across Business Verticals



As per H1-FY26

Competitive advantage: innovation-led and customer-focused; uniquely positioned in sectors with high entry barriers



Diversified Portfolio in High Growth Sectors

- Diversified Growth Engines – Electronics Manufacturing Services (EMS), Engineering R&D (ER&D), Build-to-Specification (BTS) with a strategic focus on both Indigenization and Export Orientation
- Robust demand across sectors and enabled by favorable regulatory & policy environment in India

Deep Expertise and Track Record in Hi-Tech Sectors with High Entry Barriers

- Well established presence and certifications in high-tech sectors like Aerospace, Defense, and Space with high entry barriers; Long-standing partnerships with Global Hi-Tech OEMs with significant headroom for growth
- Recipient of several prestigious awards, including DRDO's Defense Technology Absorption Award, for pioneering work in indigenizing critical defense space technologies.

Long Standing Relationships with Marquee Customers

- Average 10-15year relationships with our Top Customer groups | Single-source supplier, for ~80% of its manufactured products
- Strong relationships with Marquee Global Customers across Aerospace & Defense, Transportation, Automotive, Industrial & Energy, and Healthcare segments.

Global Presence & End-To-End Solutions

- Multiple design centers strategically located world-wide and manufacturing facilities equipped with advanced infrastructure. Well-positioned to effectively support our global customer base
- End-to-End capabilities across Design-Manufacturing-Testing value chain, and niche Micro-electronics capabilities enable Centum to provide integrated solutions for complex requirements
- Innovation Led businesses, with 16 Patents and 125+ publications. Multidisciplinary capabilities across RF, Digital, Power, and Software

Diversified portfolio in high growth sectors: driving indigenization with a strong export orientation

EMS Market

Global EMS Market (USD Bn)

CAGR 10.6%

1,304

789

CY23

CY28E

Indian EMS Market (USD Bn)

CAGR 27.4%

97

29

FY24

FY29E

The Global EMS Market is expected to grow from USD 789 Bn in CY23 to reach USD 1,304 Bn by CY28

India contributes to 3.8% of Global EMS market (CY23), expected to go up to 7.7% by CY28

Growth Drivers

- ✓ Make In India
- ✓ Rapid expansion of Mobile Phone and Consumer Electronics segments driving overall market growth
- ✓ Govt schemes to incentivise domestic mfg. and investments. (like PLI*, DLI*, etc.)
- ✓ Cost-competitive workforce
- ✓ Favorable geopolitical positioning

ER&D Market

Global ER&D Spend (USD Tn)

CAGR 8-9%

1.5 - 1.8

CY23

2.5 - 3.3

CY30E

Indian ER&D exports (USD Bn)

CAGR 20%

44 - 45

CY23

130 - 170

CY30E

India's Engineering Research and Development (ER&D) sector is expected to contribute 22% to the Global ER&D sourcing market by 2030

India's ER&D export market is expected to increase from \$44-45 billion in CY23 to \$130-170 billion by CY30

Growth Drivers

- ✓ Evolving consumer demands leading to short product lifespans, shrinking innovation cycles
- ✓ Demand for Intelligent and Sustainable products
- ✓ Digital Transformation – AI, IoT, Industry 4.0
- ✓ India's cost advantage and growing skilled talent pool

India Built to Spec (Defence & Space)

India's Defence Production (USD Bn)

CAGR 18.7%

15

FY24

35

FY29E

India's Defence Exports (USD Bn)

CAGR 18.9%

2

FY24

6

FY29E

Growth Drivers

Defence:

- ✓ Make in India – indigenization in defence manufacturing
- ✓ Demand for advanced technology systems and next-generation capabilities
- ✓ Prioritization of Domestic Procurement in DAP* & fostering defence exports to make India a global defence supplier.
- ✓ Modernization of armed forces

Space:

- ✓ Rapid advancements in space technology are fueling growth in commercial, military, scientific exploration.
- ✓ India's share in the global space economy is projected to increase from 2% in FY24 to 8% by FY33

End-to-End solutions: optimized for high-complexity and high-reliability applications

ER&D

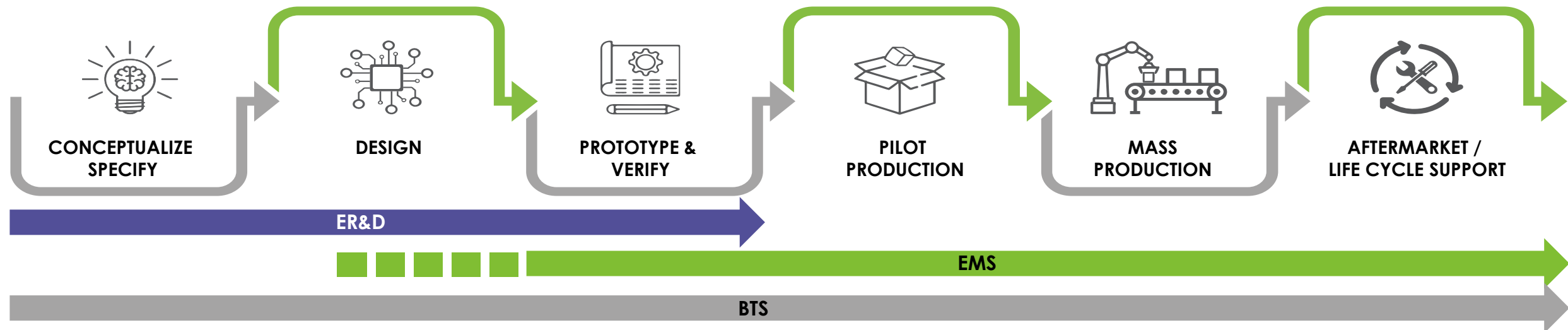
- ✓ Engineering Services involve conceptualizing, designing and certification of various products.
- ✓ Design strength of **600+ design engineers**
- ✓ **Design centers located in Europe, North America and India**, enabling Centum to work closely with international customers
- ✓ **Flexible engagement models** depending on the specific project requirements. Customers can choose between Consulting and Fixed Price Engagements

EMS

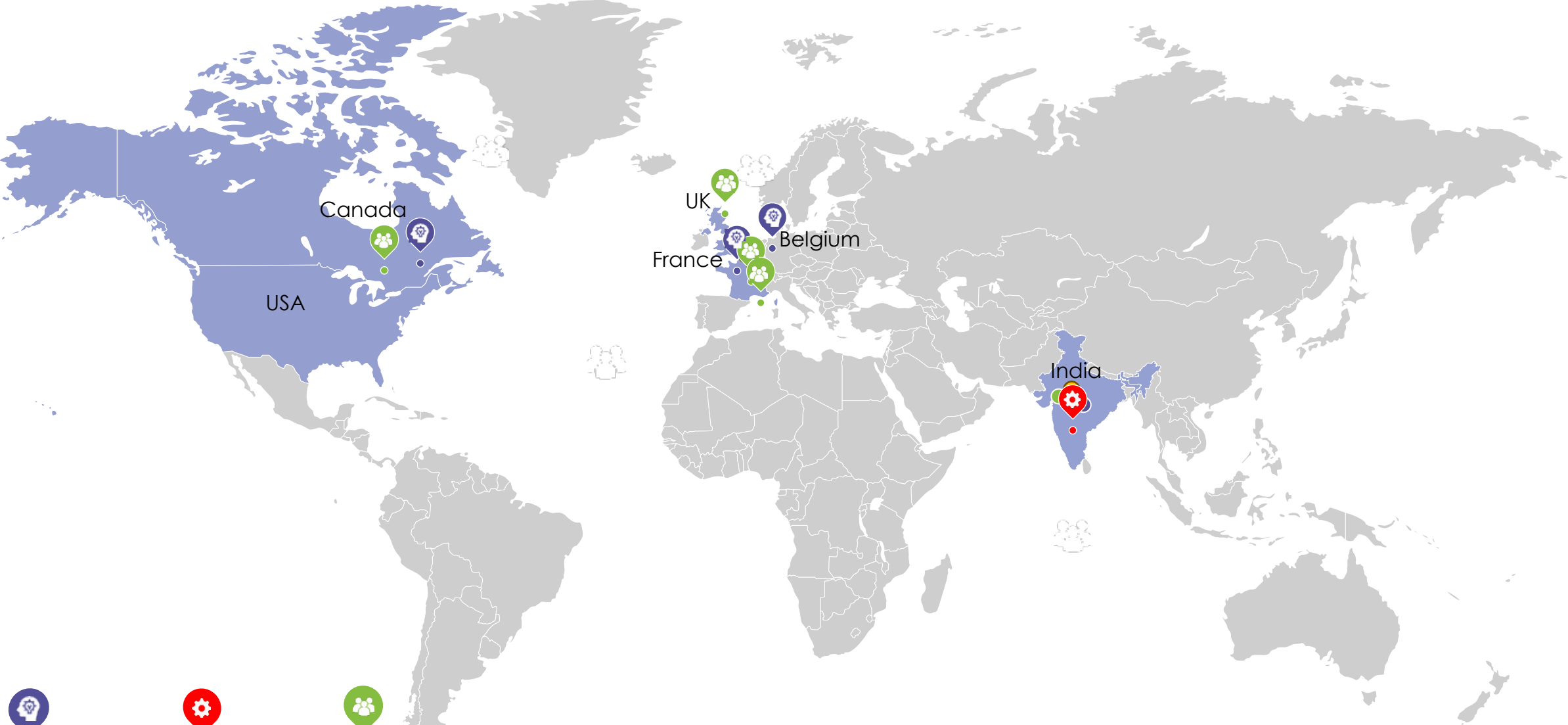
- ✓ EMS services include manufacturing high reliability, high complexity products in the high technology vertical ranging from printed circuit board assemblies to complex box builds, Line Replaceable Units (LRU) and full system integration
- ✓ **Client centric approach** to meet every requirement and help customers achieve their goals of lower TCO* and reduced time-to-market

BTS

- ✓ The Built to Specification services include taking a project **from conceptualization to mass production**
- ✓ Convenience of a **single point of contact** reducing time-to-market, minimize TCO and streamline project interfaces
- ✓ Maximize **IP value** to deliver innovative solutions fostering long-term partnerships, enhancing customer value and generating sustainable business growth



Global presence: designed to support high-tech development with customer proximity



Design Team Manufacturing Sales & Support

Strategic oversight: Board of Directors & Governance



APPARAO V MALLAVARAPU – Chairman and Managing Director

Mr. Apparao (Rao) V Mallavarapu founded Centum Electronics in the year 1993. Under his able leadership Centum has grown to become one of the largest electronics companies in India. He has initiated and successfully managed joint ventures with several MNCs. Rao received his Bachelor's degree in Mechanical Engineering from Bangalore University and a Master's Degree from Daltech University in Canada. Rao has been honored with the prestigious Chevalier de l'Ordre national du Mérite from France and the honorific 'Order of Rio Branco' by the Brazilian Government. Rao is currently the Chairman of CII National Committee on Space and is also on the Board of Advisors of New Zealand Trade and Enterprise.



NIKHIL MALLAVARAPU – Joint Managing Director

Mr. Nikhil has been associated with the Centum Company since August 2012. He is currently serving as Joint Managing Director. Prior to this he has served in various leadership positions including Manager-New Projects at SEBU, Vice President – Corporate Development at Centum Adetel and most recently as President- EMS BU. Prior to joining Centum, Nikhil worked at the multinational semiconductor company- Analog Devices, as product engineer in the MEMS sensors division. Nikhil completed his Masters and Bachelor's Degrees in Electrical and Computer Engineering from Carnegie Mellon University, USA. He also holds an MBA from the INSEAD Business School in France.



P THIRUVENGADAM – Independent Director

Mr. Thiruvengadam was a National Director at Deloitte Touche Tohmatsu India Pvt. Ltd (DTIPL) providing leadership to the HR transformation practice. He has over 40 years of global experience in management consulting with expertise in HR Strategy & Talent Management, Business Process Improvement and Strategic Planning among other advisory services. He is a Cost Accountant from The Institute of Cost Accountants of India and a graduate from the Indian Institute of Technology, Madras



TANYA MALLAVARAPU – Non-Executive Director

Ms. Tanya is the founder of TMR Design Co. LLP, an interdisciplinary design firm that emphasizes innovation, creativity, and functionality in a wide array of industries from healthcare, residential, commercial, and hospitality. Tanya completed her Master's Degree in Economics from Duke University, in the U.S. She graduated from the University of Southern California with a Bachelor's Degree in Business Administration and was on the Dean's List.



KAVITHA DUTT CHITTURI – Independent Director

Mrs. Kavitha Dutt Chitturi is the Joint Managing Director at KCP Ltd., a diversified company involved in the manufacture of Cement, Heavy Industrial Machinery for Sugar plants, steel and sophisticated high-tech equipment for Defence, Space & Nuclear Projects. Kavitha was Chairperson FICCI, Tamil Nadu State Council. Kavitha is a Business Management Graduate from Cedar Crest College, Pennsylvania, USA



TARUN SAWHNEY – Independent Director

Mr. Tarun is the Vice Chairman & Managing Director of Triveni Engineering & Industries Ltd (TEIL). TEIL is one of the largest fully integrated sugar, bioenergy, and ethanol manufacturers in India. The Company is also a leader in industrial gearboxes, naval defence solutions, and water treatment projects. Tarun is an MBA from The Wharton School of the University of Pennsylvania (USA) and holds a Master's degree from Emmanuel College, University of Cambridge (UK)



DR. UDAYANT MALHOUTRA – Independent Director

Dr. Udayant is the CEO & Managing Director of Dynamatic Technologies Limited, a world-class design, engineering and manufacturing company which designs and builds highly engineered products for Hydraulic, Automotive, Aeronautic and Security applications. He is a member of CII National Council and Chairs the CII National Committee on Design. He has also served on the Board of Governors, IIT Kanpur

Experienced leadership team with deep domain expertise



DR. VINOD CHIPPALKATTI, PhD – President, Strategic Electronics Business Unit

Dr. Vinod Chippalkatti leads Centum's Build-to-Spec India business, delivering mission-critical solutions for satellites, launch vehicles, radars, missiles, and other strategic platforms. With over 25 years at Centum, he has held multiple leadership roles, including heading the design and engineering function. Prior to Centum, Dr. Chippalkatti spent a decade at ISRO, contributing to India's first series of communication satellites. He holds a BE (EEE) from NITK Suratkal, a Master's in Engineering from IISc Bangalore, a PhD, and a PG Diploma in IP Law from NLSIU, Bangalore. Dr. Chippalkatti is also a member of Executive Committee of Indian Space Association (ISPA)



VISHWANATH MUDEGOWDARA – CEO, Centum T&S

Mr. Vishwanath brings over 30 years of experience in end-to-end product development across hardware and firmware, with a strong focus on leveraging global delivery models, open innovation, technology alliances, and IP strategy to drive investor value and business growth. Prior to Centum, Vishwanath has held leadership positions in L&T Technology Services and Tata Consultancy Services. Vishwanath holds a Master's in Biomedical Instrumentation and a Bachelor's in Instrumentation Technology.



JAGADISH SINGH – President, EMS Business Unit

Mr. Jagadish brings over 30 years of experience in the electronics manufacturing industry, with deep expertise in customer management, operations, sourcing, purchasing, and logistics. He has a strong track record of building efficient supply chains and supplier networks, alongside proven leadership in business development, sales, program management, and team building. Prior to joining Centum, he held key leadership roles at Orion Electronics (Hungary) and Rangsons, where he played a pivotal role in driving operational excellence and strategic growth.



SUNDARARAJAN PARTHASARATHY – Chief Financial Officer

Mr. Sundar is a Strategic Finance & Operations leader with over 25 years of experience and proven track record in driving Financial Transformation, and turnaround strategies across multiple regions within and outside India. Prior to Centum, Sundar has held leadership positions in global organizations such as Adecco, GE, and Xylem, in addition to experience in Indian companies like TATAs, GE-Triveni, TVS group. Sundar is a Chartered Accountant



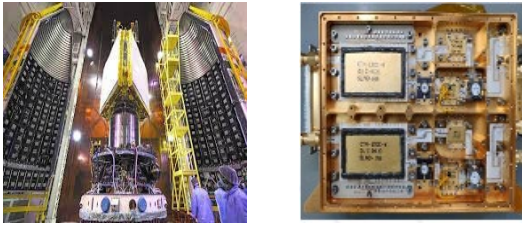
INDU H S – Company Secretary, Chief Compliance Officer
11+ years experience

Solution portfolio

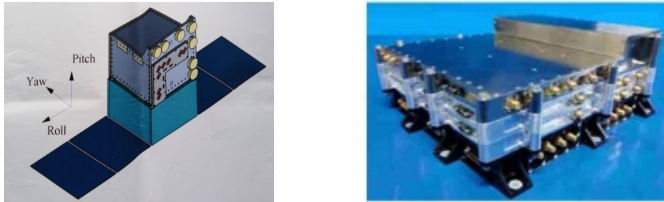
Build-To-Specification (BTS)

Space

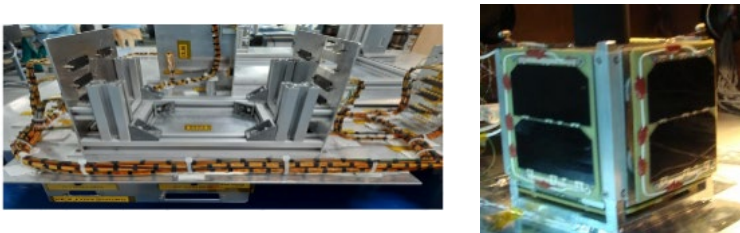
Earth Observation Satellite Subsystems



Electronic Warfare Payloads

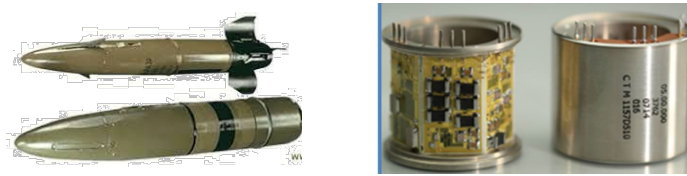


Small Sat & Payload Integration



Defence

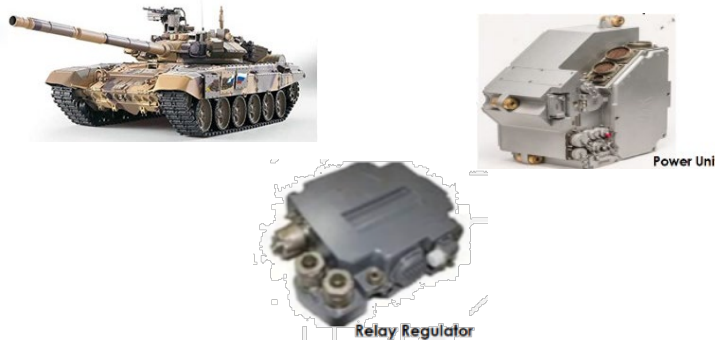
Missile Control & Guidance



Radar Subsystems



Tank Electronics



Railway

Public Address & Intercom



Passenger Information Systems



Global Passenger Information System Market (USD Bn)

CAGR 12.4%



- Passenger Information Systems will play a key role in enhancing operational efficiency and improving passenger experiences.

Electronics Manufacturing Services (EMS)



Manufacturing high reliability, high complexity products in the high technology vertical ranging from printed circuit board assemblies to complex box builds, Line Replaceable Units (LRU) and full system integration.



Industrial & Medical



Industrial Measurement & Control



Control Boards



Digital X-ray (Healthcare)



Communication Equipment (Power Grid)



Fertility Kit (Consumer Health)

Electric Mobility



Battery Management System (Electric 3-wheeler)



MK2 Encoder (Electric Commercial Vehicles)

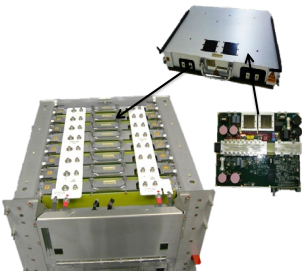


HV Inverters PCBA (Electric Buses)

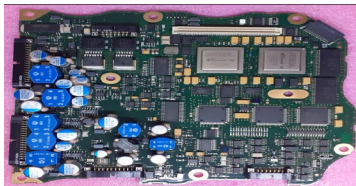
Defence & Aerospace



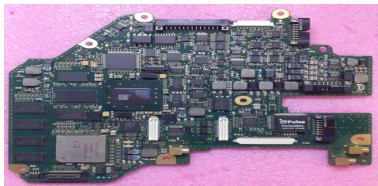
Air traffic Management Systems



Sonar Sub systems



Infrared Cameras for Defence vehicles



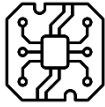
Electronics for Optronic Equipment

PCBA = Printed Circuit Board Assembly

Engineering Research & Development (ER&D)



Develop Embedded Software solutions



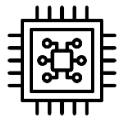
Creating efficient electronic hardware



600+ Design Engineers



Develop System Architecture



Mechanical Design Services



Signal and wire handling, Thermal management



FPGA



Consulting



Test Tools Acceptance



Global Delivery Centers

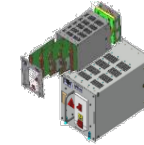
Embedded Computing



A320 Neo
ARINC615 data loading computers



A350
Alternate Extension Control Module



Remote Braking Control Unit
Remote data concentrator of the braking control system

Flight Control & Actuation



Global 7000
Electrical door actuator



Electrical Control Unit controlling the **X4 - H160** helicopter landing gear



eTHSA
Electrical Trimmable Horizontal Stabilizer Actuator

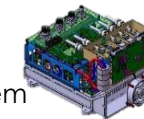
Energy Conversion



Smart Operation on Ground Power Electric with Energy Recycling System



A350
Li-Ion Battery Management System



Electrical motor controller
160kVA full SIC for Helicopter in case of engine failure

Medical



Implantable cardiac output management system



Safety drug fluids multi-injection system



Medical System acquisition board, video signals from radiology and fluoroscopy

Automotive



Tire Wear Management



ECU*
Vehicle oil pump injection



EMCC
Efficient Modular Cost-effective Charging system

Energy / Industry



Diagnosis device for industrial circuit breaker maintenance



Super synchronized radio acquisition acoustic antenna



Solar power plants integrating energy storage capabilities: 50 kVA to 2.5 kVA

Key Opportunities and Growth Strategy

Well established presence among **Global OEMs**, and **Strategic Customers** in domestic market with **significant headroom for growth**

BTS (India)

EMS

ER&D

Strategic Edge

At the forefront of **developing and localizing critical technologies** addressing domestic capability gaps.
Moving up the value chain by delivering complete systems for Defence and Strategic sectors

Proven expertise in delivering **high-reliability** and **high-complexity** products through agile, scalable, and integrated manufacturing solutions

Proven expertise in **designing and building complex systems** through end-to-end engineering services, and advanced test benches

Focus Areas

- Multi-function Radar and Radar subsystems
- Satellite Constellations for ISR applications
- Avionics, Radar, and EW system for fighter aircraft and helicopters
- T-90 Tank
- Payloads and electronics for communication and ISR for Drones

- Make in India, China +1
- New Technology areas – Semiconductor Equipment, Security Systems
 - Energy & Industrial – Smart Energy, Automation
 - Automotive – EV / Battery Management Systems
 - Medical Devices – Point of Care diagnostics

- Strategic focus on Aerospace, Defence, Space, Healthcare, Energy
- Defense & Space sector in European markets – addressing opportunities arising out of the Geo-political situation in Europe and increasing defense spending in the region.

Key Actions

- Strategic collaborations
- **System-level expertise**
- Partnerships with global OEMs in Aerospace & Defence
- Partnerships with premier academic institutions (IITs, NITs, IISc)
- Collaborating with a dynamic network of startups

- Focus on Make in India – increase presence in the domestic market
- AI -led solutions for Manufacturing, Industry 4.0
- Supply Chain excellence and Fulfillment

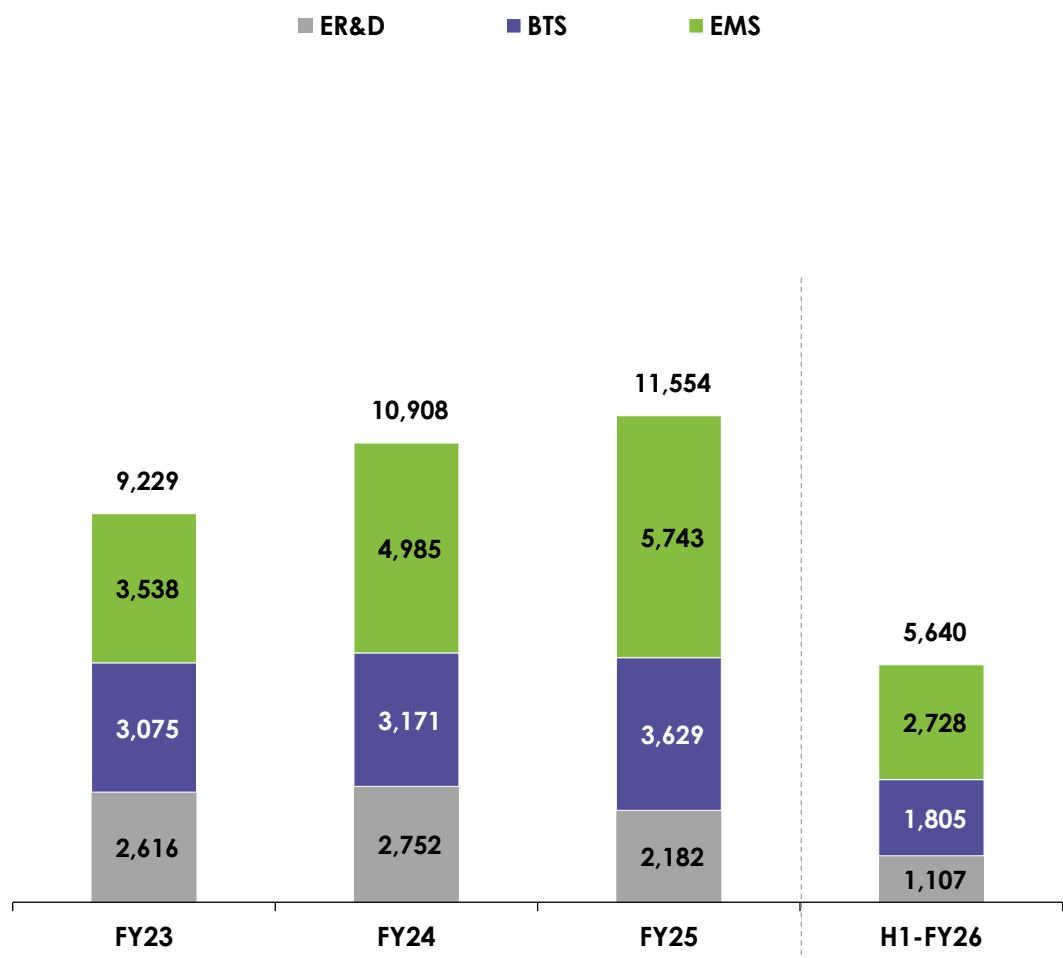
- Targeting Build-To-Spec, Fixed Price opportunities
- India market opportunities for PAPIS in Transportation segment
- Strategic actions to stop operating losses from Canada Subsidiary

Financials

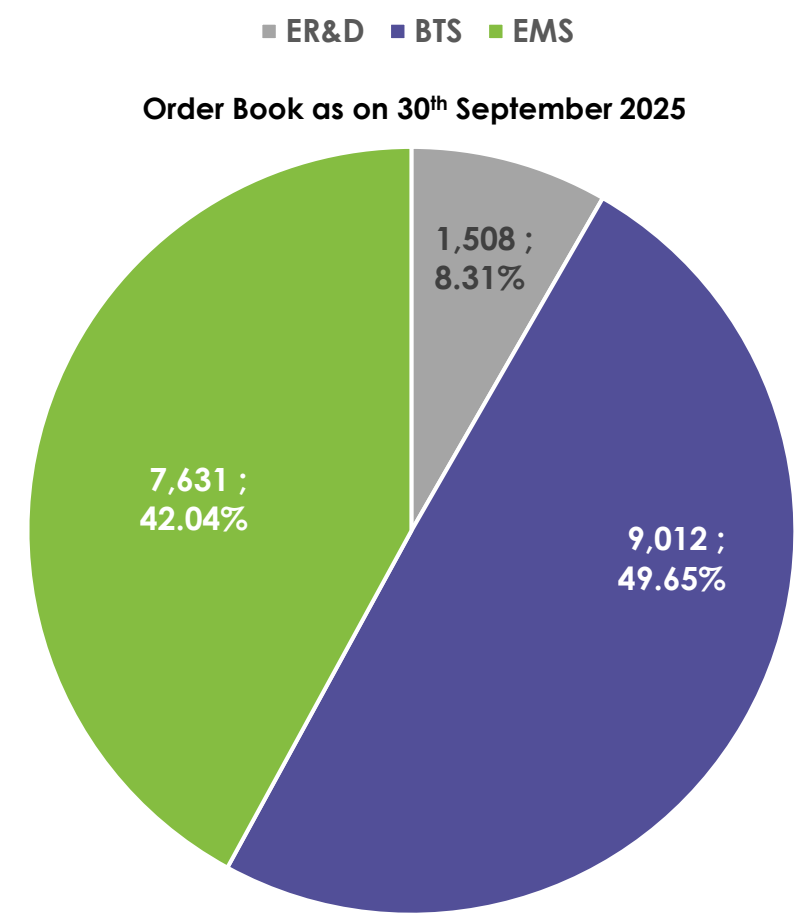
Consolidated Revenue & Order Book across Business Verticals



Consolidated revenue across business verticals (INR Mn)



Consolidated Order Book across business verticals (INR Mn; %)

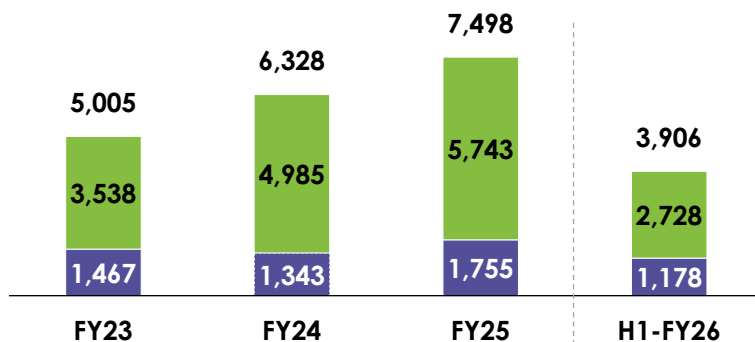


Consolidated order book at **INR 18,151 Mn**

Strong outlook across segments

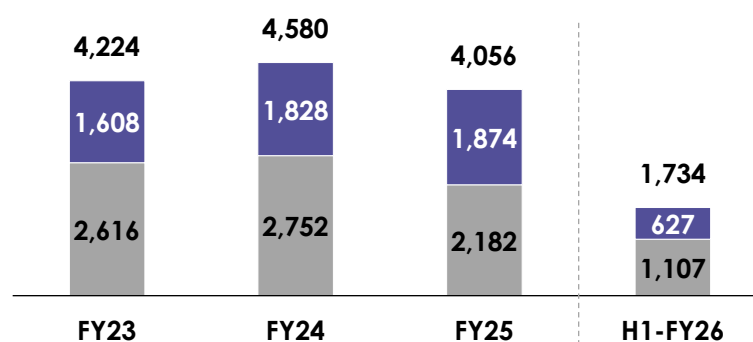
Standalone Revenue (INR Mn)

■ BTS ■ EMS



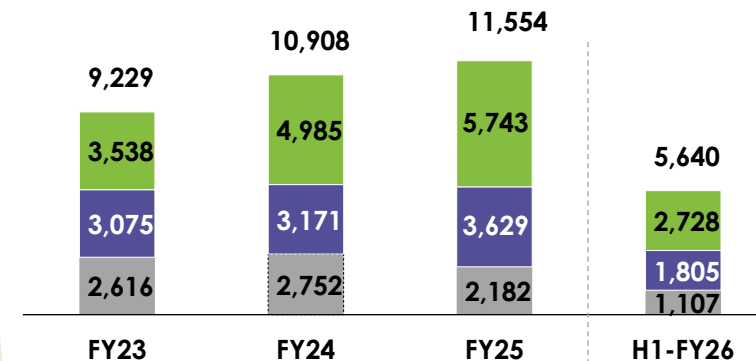
Subsidiary Revenue (INR Mn)

■ ER&D ■ BTS



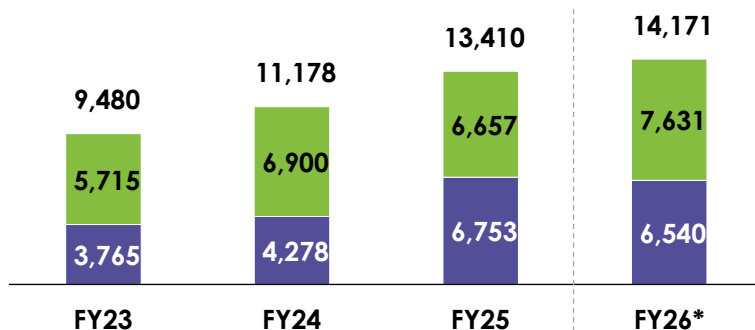
Consolidated Revenue (INR Mn)

■ ER&D ■ BTS ■ EMS



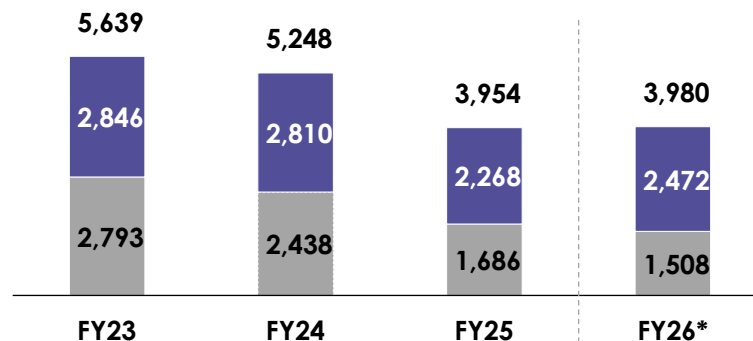
Standalone Order Book (INR Mn)

■ BTS ■ EMS



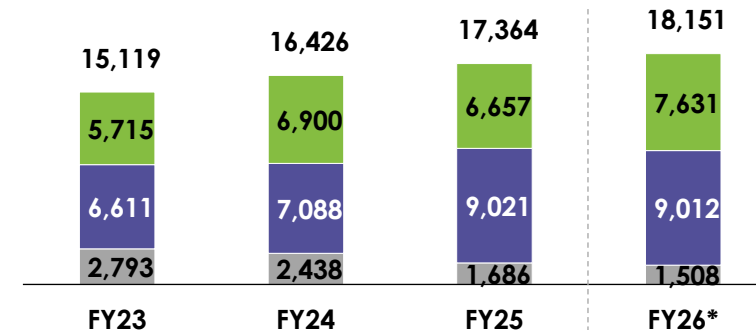
Subsidiary Order Book (INR Mn)

■ ER&D ■ BTS



Consolidated Order Book (INR Mn)

■ ER&D ■ BTS ■ EMS



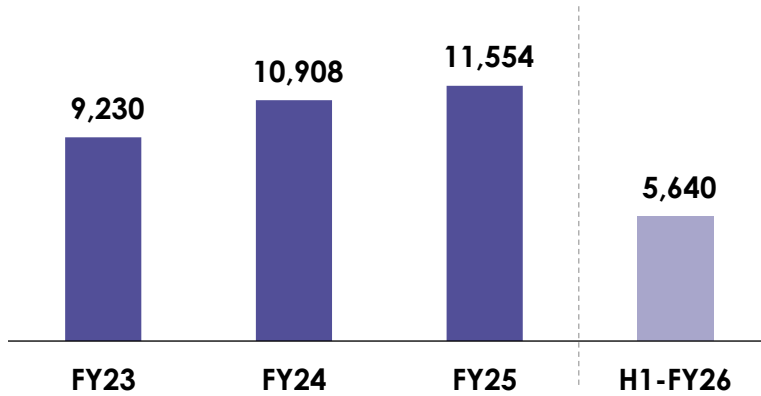
FY26* As on 30 September 2025

FY23 & FY24 without amalgamation effect of Centum T&S Private Limited since the merger has been approved, effective from April 1, 2024

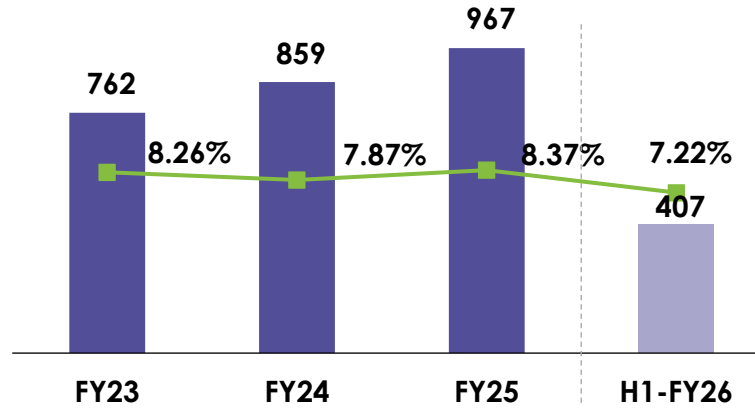
Consolidated Financial Highlights



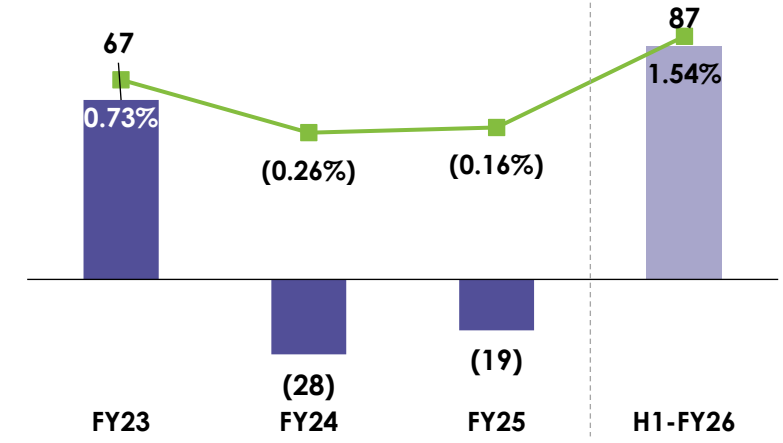
Operational Revenue - (INR Mn)



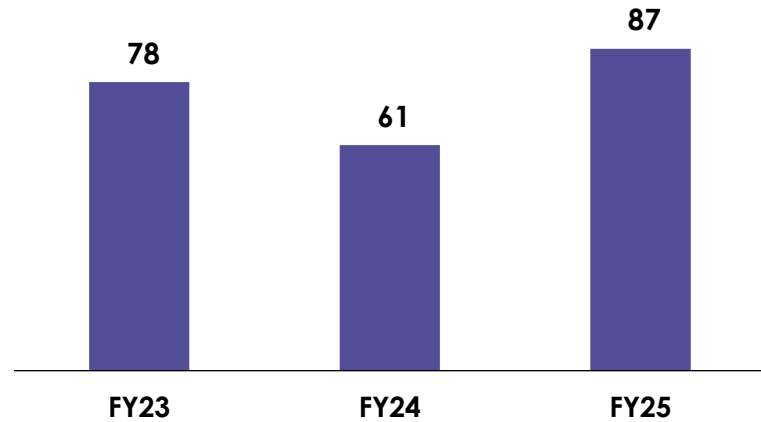
Adjusted EBITDA (INR Mn) & EBITDA Margins (%)



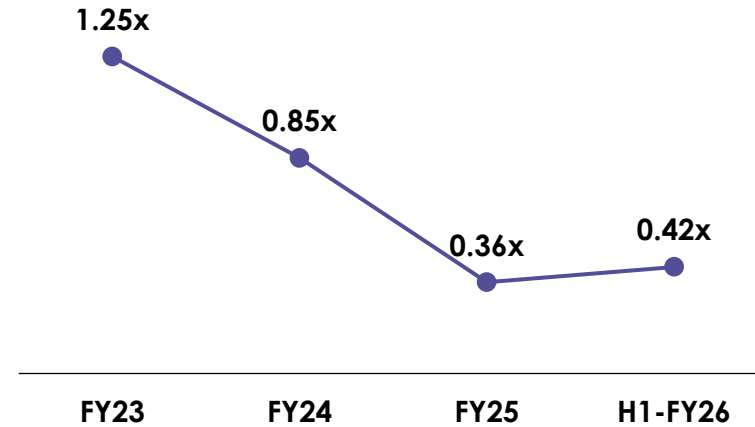
PAT (INR Mn) & PAT Margins (%)



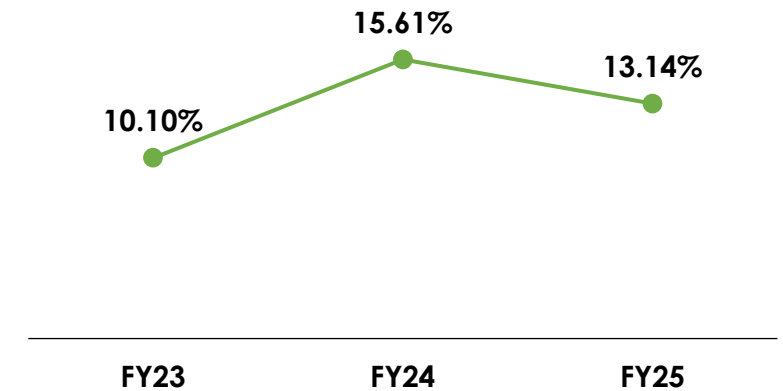
Adjusted Net Working Capital Days



Total Borrowings to Equity



Adjusted ROCE



FY23 & FY24 without amalgamation effect of Centum T&S Private Limited since the merger has been approved, effective from April 1, 2024

Adjusted EBITDA is the sum of Profit/ (loss) after tax plus Total tax expenses plus Depreciation and amortisation expenses plus Finance costs minus Other income minus Finance income minus Share of profit / (loss) of associates (net) plus Exceptional items (net)

Adjusted Working Capital Days is calculated as (Total current assets minus Total current liabilities which is adjusted by plus Current Financial liabilities - Borrowings) multiplied by number of days divided by Revenue from operations

Historical Standalone Income Statement



Particulars (INR Mn)	FY23	FY24	FY25	H1-FY26
Operational Revenue	5,006	6,328	7,761	3,906
Total Expenses	4,470	5,541	6,820	3,403
EBITDA	536	787	941	503
EBITDA Margins (%)	10.71%	12.44%	12.12%	12.88%
Other Income	47	67	66	56
Depreciation	162	184	195	94
Finance Cost	157	180	195	77
PBT	264	490	617	388
Tax	70	127	161	103
PAT	194	363	456	285
PAT Margins (%)	3.89%	5.74%	5.88%	7.30%
Other Comprehensive Income	6	3	2	(1)
Total Comprehensive Income	200	366	458	284
Diluted EPS (INR)	14.91	27.82	34.84	19.26

FY23 & FY24 without amalgamation effect of Centum T&S Private Limited since the merger has been approved, effective from April 1, 2024

Standalone Balance Sheet



Particulars (INR Mn)	FY24	FY25	H1-FY26
ASSETS			
Non-Current Assets	2,480	3,215	3,404
(a) Property, Plant & Equipment	1,053	1,046	1,237
(b) Capital Work in progress	3	76	6
(c) Goodwill	36	36	36
(d) Other Intangible Assets	18	8	6
(e) Right of use asset	23	25	18
(f) Intangible assets under development	-	-	-
(g) Financial Assets			
(i) Investments	1,081	1,538	1,538
(ii) Other financial assets	158	232	337
(h) Deferred tax assets (net)	89	189	195
(i) Non-current tax assets (net)	9	37	9
(j) Other non-current assets	10	28	22
Current Assets	5,748	7,990	9,480
(a) Inventories	2,874	3,274	4,737
(b) Financial Assets			
(i) Investments	-	-	-
(ii) Trade Receivables	2,203	3,171	2,827
(iii) Cash and Cash Equivalents	130	510	577
(iv) Bank balances other than above	235	619	787
(iv) Others current financial assets	29	3	6
(c) Other Current Assets	277	413	546
TOTAL ASSETS	8,228	11,205	12,884

Particulars (INR Mn)	FY24	FY25	H1-FY26
EQUITY AND LIABILITIES			
Equity	3,124	5,585	5,764
(a) Share Capital	129	147	147
(b) Other Equity	2,995	5,438	5,617
Non Current Liabilities	735	131	110
(a) Financial Liabilities			
(i) Borrowings	103	78	45
(ii) Other Financial Liabilities	-	-	-
(iii) Lease Liabilities	3	2	1
(b) Government Grants	16	11	17
(c) Net non-current employee defined benefit liabilities	50	40	47
(d) Other Non-Current Liabilities	563	-	-
Current Liabilities	4,369	5,489	7,010
(a) Financial Liabilities			
(i) Borrowings	1,068	883	1,194
(ii) Trade Payables	1,494	1,701	2,844
(iii) Other Financial Liabilities	159	302	244
(iv) Lease Liabilities	2	11	7
(b) Government Grants	8	6	7
(c) Other current Liabilities	1,501	2,285	2,399
(d) Net current employee defined benefit liabilities	8	8	8
(e) Provisions	81	158	153
(f) Liabilities for current tax (net)	48	135	154
TOTAL EQUITY AND LIABILITIES	8,228	11,205	12,884

FY23 & FY24 without amalgamation effect of Centum T&S Private Limited since the merger has been approved, effective from April 1, 2024

H1-FY26 Current Borrowings includes LC amounting to INR 155 Mn

Historical Consolidated Income Statement



Particulars (INR Mn)	FY23	FY24	FY25	H1-FY26
Operational Revenue	9,230	10,908	11,554	5,640
Total Expenses	8,468	10,049	10,587	5,233
EBITDA	762	859	967	407
EBITDA Margins (%)	8.26%	7.87%	8.37%	7.22%
Other Income	59	68	87	136
Depreciation	438	453	441	216
Finance Cost	273	346	329	154
Share of profit / (losses) of associates and JV from continuing operation	12	-	-	-
PBT Before Exceptional Items	121	128	284	173
Exceptional Item	-	(49)	(148)	18
PBT	121	79	136	191
Tax	54	107	155	104
PAT	67	(28)	(19)	87
PAT Margins (%)	0.73%	(0.26)%	(0.16)%	1.54%
Other Comprehensive Income	7	23	9	(18)
Total Comprehensive Income	74	(5)	(10)	69
Diluted EPS from continuing operations (INR)	7.55	1.36	1.88	6.88

FY23 & FY24 without amalgamation effect of Centum T&S Private Limited since the merger has been approved, effective from April 1, 2024

Consolidated Balance Sheet



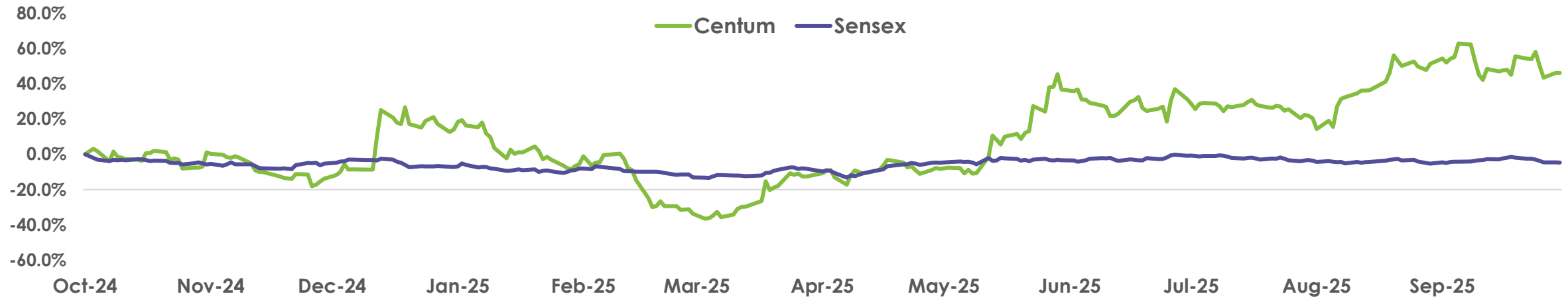
Particulars (INR Mn)	FY24	FY25	H1-FY26
ASSETS			
(1) Non-current assets	3,038	3,025	3,247
(a) Property, Plant and Equipment	1,126	1,096	1,285
(b) Capital work-in-progress	3	76	6
(c) Goodwill	413	413	413
(d) Other Intangible assets	314	238	276
(e) Right of use asset	530	428	419
(f) Intangible assets under development	101	74	7
(g) Financial assets			
(i) Investment in joint ventures and associates	84	-	-
(ii) Other Investments	1	1	1
(iii) Other non current financial assets	276	343	496
(h) Deferred tax assets (net)	102	189	195
(i) Non-current tax assets (net)	13	37	9
(j) Other non-current assets	75	130	140
(2) Current assets	7,600	9,369	10,689
(a) Inventories	3,174	3,474	4,907
(b) Financial assets			
(i) Trade receivables	2,280	3,065	2,630
(ii) Cash and cash equivalents	481	678	751
(iii) Bank balances other than cash and cash equivalents	235	619	787
(iv) Other current financial assets	441	463	417
(c) Other current assets	989	1,070	1,197
Total assets (1+2)	10,638	12,394	13,936

FY24 without amalgamation effect of Centum T&S Private Limited since the merger has been approved, effective from April 1, 2024

Particulars (INR Mn)	FY24	FY25	H1-FY26
EQUITY AND LIABILITIES			
(1) Equity	1,967	3,942	3,907
(a) Equity share capital	129	147	147
(b) Other equity	1,904	3,905	3,896
Equity attributable to equity holders of the parent (a+b)	2,033	4,052	4,043
(c) Non-controlling interests	(66)	(110)	(136)
(2) Non-current liabilities	1,616	600	812
(a) Financial liabilities			
(i) Borrowings	447	213	397
(iii) Lease Liabilities	408	318	310
(b) Deferred tax liabilities (net)	5	-	-
(c) Net non-current employee defined benefit liabilities	53	40	47
(d) Other non-current liabilities	672	8	33
(e) Provisions	15	10	8
(f) Government Grants	16	11	17
(3) Current liabilities	7,055	7,852	9,217
(a) Financial liabilities			
(i) Borrowings	1,446	1,235	1,238
(ii) Trade payables	2,222	2,200	3,350
(iii) Other current financial liabilities	372	436	358
(iv) Lease Liabilities	118	107	163
(b) Other current liabilities	2,517	3,353	3,575
(c) Government Grants	8	6	7
(d) Net employee defined benefit liabilities	8	8	8
(e) Provisions	313	372	364
(f) Liabilities for current tax (net)	51	135	154
Total equity and liabilities (1+2+3)	10,638	12,394	13,936

H1-FY26 Current Borrowings includes LC amounting to INR 155 Mn

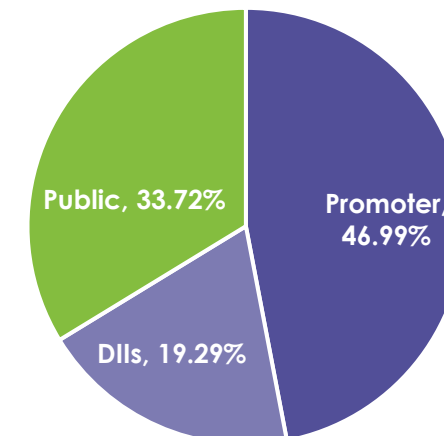
1 Year Stock Performance upto 30th September, 2025



Price Data (As on 30th September, 2025)

CMP	2,664.20
52 Week H/L	3,045.95/1,140.15
Avg. Vol. ('000)	44.45
Avg. turnover (Mn)	92.65
Market Capital (INR Mn)	39,182.79
Total outstanding shares (Mn)	14.71

Shareholding Pattern (As on 30th September, 2025)



Centum Electronics Limited

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