



Ref: CEL/NSEBSE/EP/12112025

12th November, 2025

To,

Listing Department, National Stock Exchange of India Limited, Exchange Plaza, Bandra Kurla Complex, Bandra (East), Mumbai – 400 051	Department of Corporate Services – Listing, BSE Limited, P. J. Towers, Dalal Street, Mumbai – 400 001
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Re: Scrip Symbol: CENTUM/ Scrip Code: 517544

Dear Sir/ Madam,

Sub: Earnings Presentation

This is to inform you that pursuant to Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (the "Listing Regulations"), we hereby enclose the Earnings Presentation for Q2/H1 FY26.

Kindly take the same on your records.

Yours faithfully,

For **Centum Electronics Limited**

Indu H S

Company Secretary & Compliance Officer

Encl: as above

Centum Electronics Limited

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E-mail info@centumelectronics.com CIN - L85110KA1993PLC013869



EARNINGS PRESENTATION

Q2/H1-FY26

India's leading provider of end-to-end Electronics System Design and Manufacturing solutions



Key highlights

Well-Established Presence Across High-Growth Sectors: Defense, Aerospace & Space, EMS, and ER&D

1 Legacy

- Over 30 Years of Expertise in Providing **End-to-End Solutions** for the Electronics Sector
- 1,900+ Employees, including 600+ Design Engineers

2 Innovation & Execution Excellence

- Powered by Innovation: **16 Patents, 125+ Publications**
- End-to-End Product Realization Capabilities, from Concept to Commissioning
- Strong Supply Chain Network with 600+ Suppliers

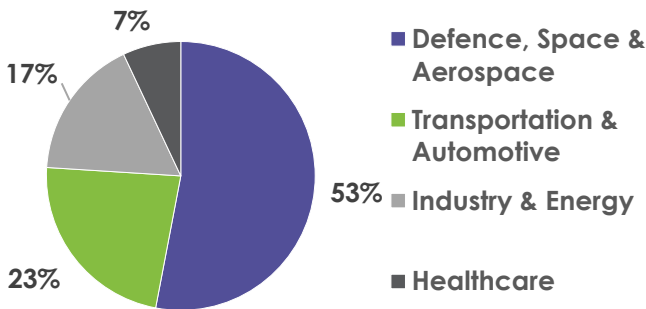
3 Global Reach & Market Presence

- Global Operations with presence in **Asia, Europe, and North America**
- 63-70% Revenues from Overseas Customers in Advanced Economies

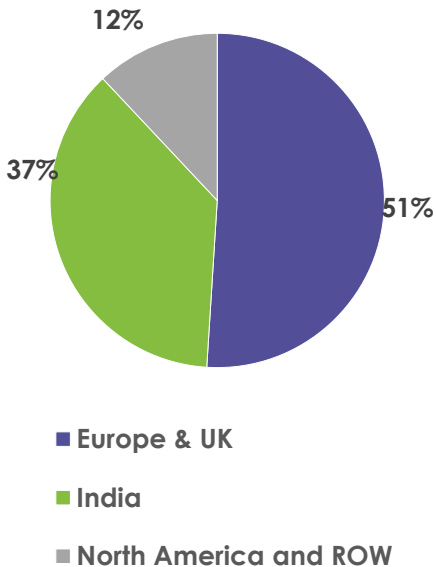
4 Leadership & Governance

- Robust leadership structure, with visionary promoters and seasoned professionals
- Strong corporate governance framework, anchored in transparency, accountability, and ethical leadership

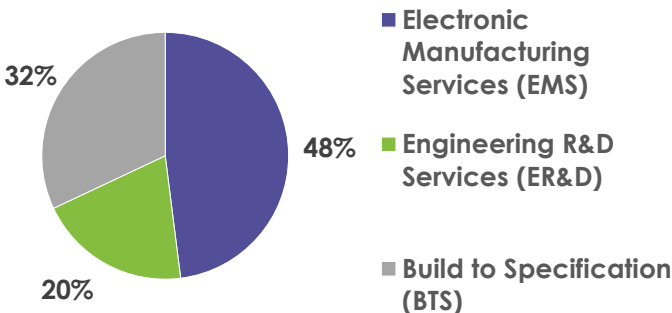
Consolidated revenue across Industry Verticals



Consolidated revenue across Geographies



Consolidated revenue across Business Verticals



Competitive advantage: innovation-led and customer-focused; uniquely positioned in sectors with high entry barriers



Diversified Portfolio in High Growth Sectors

- Diversified Growth Engines – Electronics Manufacturing Services (EMS), Engineering R&D (ER&D), Build-to-Specification (BTS) with a strategic focus on both Indigenization and Export Orientation
- Robust demand across sectors and enabled by favorable regulatory & policy environment in India

Deep Expertise and Track Record in Hi- Tech Sectors with High Entry Barriers

- Well established presence and certifications in high-tech sectors like Aerospace, Defense, and Space with high entry barriers; Long-standing partnerships with Global Hi-Tech OEMs with significant headroom for growth
- Recipient of several prestigious awards, including DRDO's Defense Technology Absorption Award, for pioneering work in indigenizing critical defense space technologies.

Long Standing Relationships with Marquee Customers

- Average 10-15year relationships with our Top Customer groups | Single-source supplier, for ~80% of its manufactured products
- Strong relationships with Marquee Global Customers across Aerospace & Defense, Transportation, Automotive, Industrial & Energy, and Healthcare segments.

Global Presence & End-To-End Solutions

- Multiple design centers strategically located world-wide and manufacturing facilities equipped with advanced infrastructure. Well-positioned to effectively support our global customer base
- End-to-End capabilities across Design-Manufacturing-Testing value chain, and niche Micro-electronics capabilities enable Centum to provide integrated solutions for complex requirements
- Innovation Led businesses, with 16 Patents and 125+ publications. Multidisciplinary capabilities across RF, Digital, Power, and Software

Key Opportunities and Growth Strategy

Well established presence among **Global OEMs**, and **Strategic Customers** in domestic market with **significant headroom for growth**

	BTS (India)	EMS	ER&D
Strategic Edge	At the forefront of developing and localizing critical technologies addressing domestic capability gaps. Moving up the value chain by delivering complete systems for Defence and Strategic sectors	Proven expertise in delivering high-reliability and high-complexity products through agile, scalable, and integrated manufacturing solutions	Proven expertise in designing and building complex systems through end-to-end engineering services, and advanced test benches
Focus Areas	- Multi-function Radar and Radar subsystems - Satellite Constellations for ISR applications - Avionics, Radar, and EW system for fighter aircraft and helicopters - T-90 Tank - Payloads and electronics for communication and ISR for Drones	Make in India, China +1 - New Technology areas – Semiconductor Equipment, Security Systems - Energy & Industrial – Smart Energy, Automation - Automotive – EV / Battery Management Systems - Medical Devices – Point of Care diagnostics	- Strategic focus on Aerospace, Defence, Space, Healthcare, Energy - Defense & Space sector in European markets – addressing opportunities arising out of the Geo-political situation in Europe and increasing defense spending in the region.
Key Actions	- Strategic collaborations System-level expertise - Partnerships with global OEMs in Aerospace & Defence - Partnerships with premier academic institutions (IITs, NITs, IISc) - Collaborating with a dynamic network of startups	- Focus on Make in India – increase presence in the domestic market - AI -led solutions for Manufacturing, Industry 4.0 - Supply Chain excellence and Fulfillment	- Targeting Build-To-Spec, Fixed Price opportunities - India market opportunities for Papis in Transportation segment - Strategic actions to stop operating losses from Canada Subsidiary



Q2/H1-FY26 FINANCIAL OVERVIEW

Q2-FY26 Standalone Performance:

- Operational Income: INR 2,055 Mn
- Operational EBITDA: INR 246 Mn
- Operational EBITDA Margin %: 11.97%
- Net Profit: INR 130 Mn
- PAT Margin %: 6.33%
- Diluted EPS: 8.83 INR

Q2-FY26 Consolidated Performance:

- Operational Income: INR 2,906 Mn
- Operational EBITDA: INR 179 Mn
- Operational EBITDA Margin %: 6.16%
- Net Profit: INR 42 Mn
- PAT Margin %: 1.45%
- Diluted EPS: 2.95 INR

H1-FY26 Standalone Performance:

- Operational Income: INR 3,906 Mn
- Operational EBITDA: INR 503 Mn
- Operational EBITDA Margin %: 12.88%
- Net Profit: INR 285 Mn
- PAT Margin %: 7.30%
- Diluted EPS: 19.26 INR

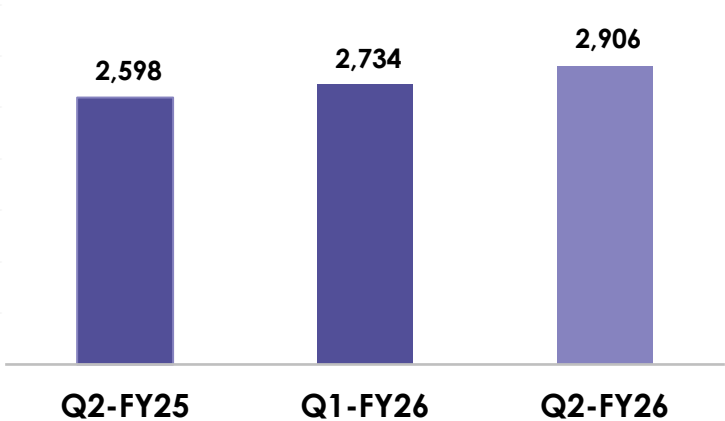
H1-FY26 Consolidated Performance:

- Operational Income: INR 5,640 Mn
- Operational EBITDA: INR 407 Mn
- Operational EBITDA Margin %: 7.22%
- Net Profit: INR 87 Mn
- PAT Margin %: 1.54%
- Diluted EPS: 6.88 INR

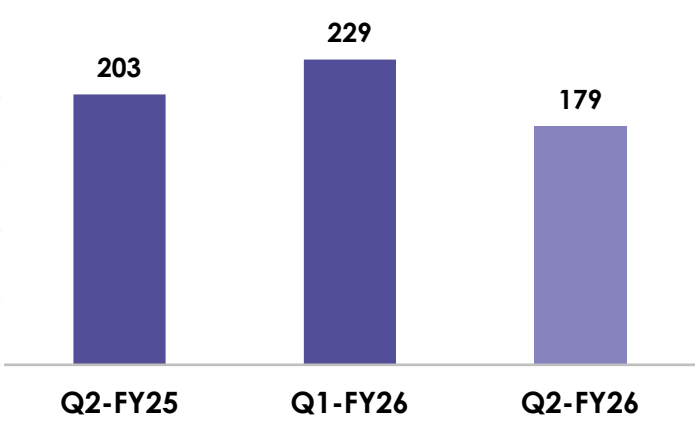
Q2-FY26 Consolidated Financial Performance



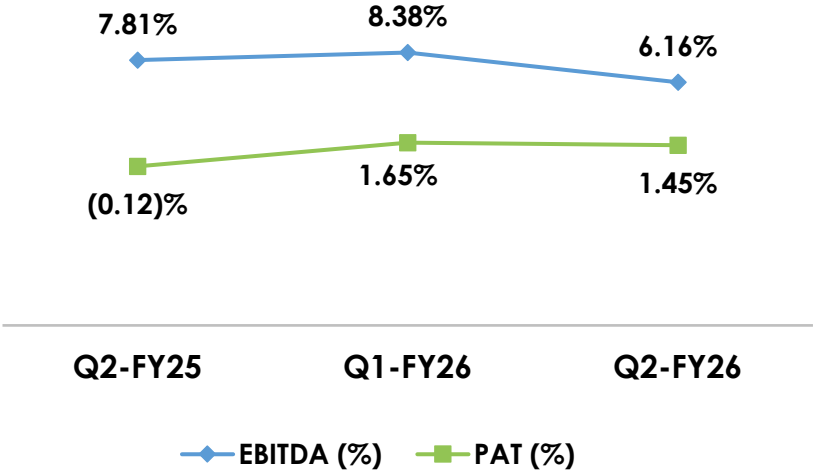
Revenue From Operations (INR Mn)



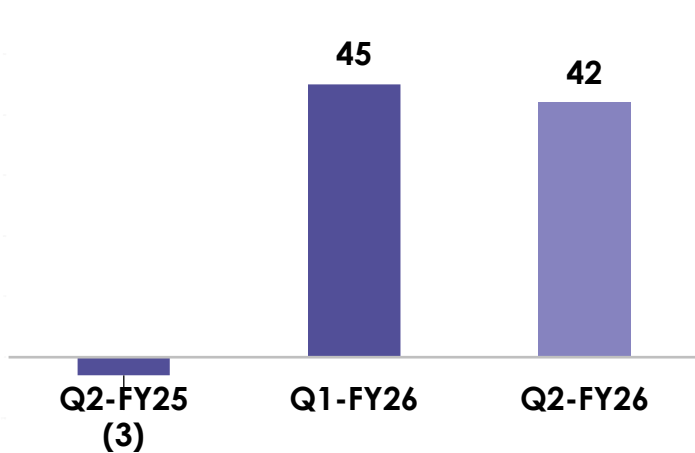
EBITDA (INR Mn)



EBITDA Margin (%) and PAT Margin (%)



PAT (INR Mn)



Strong Consolidated Revenue Growth

- Consolidated Revenue for the Q2-FY26 stood at INR 291 Cr and for H1-FY26 at INR 564 Cr
- This was driven by strong Standalone revenue growth which stood at **INR 206 Cr** for the **Q2-FY26 (+18.4% YoY)** and **INR 391 Cr** for **H1-FY26** representing a **robust 24% growth YoY**
- **Build-to-Spec (BTS)** business for **domestic Defence and Space** customers was a key growth engine, enabling the higher deliveries in mission-critical sectors, in H1-FY26

EBITDA Margin Expansion

- Significant EBITDA margin expansion, with standalone margins at **11.97%** in **Q2-FY26** and **12.88% in H1-FY26** (+338bps YoY), driven by the quality of our BTS revenue mix
- Consolidated EBITDA margin for Q2-FY26 at INR 179M or 6.16% impacted by subsidiary losses

Subsidiary Performance & Strategic Review

- H1-FY26 performance was impacted by weak macroeconomic conditions and intense competition in the ER&D market in France
- The business environment continues to be challenging, with subdued demand and pricing pressure.
- Strategic actions are underway, including progress on the planned divestment of the Canada operations
- The Company is evaluating the overall plan for the European business' long-term strategic alignment and value creation

Key Balance Sheet items

- Continuing to invest in Capex to enhance capacity and increased inventory as we gear up to fulfil the customer orders in H2-FY26
- Borrowings stand at INR 108 Cr / +12% (net of discounted LC of INR 16 Cr) with healthy cash balances of INR 136 Cr, including INR 76 Cr of QIP proceeds
- Subsidiary borrowings reduced by INR 13 Cr through waivers and cancellation

Order Book Momentum

- Strong order book backed by growth EMS business from new customers, and BTS business in the subsidiary
- The order pipeline for the domestic BTS business remains strong and expected to drive the sustained growth

Strategic Partnerships & Recognitions

- MoU signed with GRSE for collaboration in Navigation systems for the Indian Navy
- MoU signed with BEL to strengthen indigenous Defence Electronics by focusing on advanced electronic systems for EW, radar and military communications
- Close to 400 critical modules delivered by Centum to the **CMS-03 satellite (GSAT-7R)/ LVM3-M5 mission launched recently by ISRO**
- BTS unit received the NABL accreditation, a respectable recognition for Centum with respect to Defence contracts
- Awarded as Energy Efficient Unit for **Excellence in Energy Management 2025** by CII

Quarterly Standalone Financial Performance



Particulars (INR Mn)	Q2-FY26	Q2-FY25	Y-o-Y	Q1-FY26	Q-o-Q
Operational Revenue	2,055	1,735	18.4%	1,850	11.1%
Total Expenses	1,809	1,554	16.4%	1,593	13.6%
EBITDA	246	181	35.9%	257	(4.3)%
EBITDA Margins (%)	11.97%	10.43%	154 Bps	13.89%	(192) Bps
Other Income	26	10	NA	30	(13.3)%
Depreciation	50	51	(2.0)%	43	16.3%
Finance Cost	45	41	9.8%	32	40.6%
PBT	177	99	78.8%	212	(16.5)%
Tax	47	33	42.4%	58	(19.0)%
PAT	130	66	97.0%	154	(15.6)%
PAT Margins (%)	6.33%	3.80%	253 Bps	8.32%	(199) Bps
Other Comprehensive Income	-	1	NA	1	NA
Total Comprehensive Income	130	67	94.0%	155	(16.1)%
Diluted EPS (INR)	8.83	5.10	73.1%	10.43	(15.3)%

Half Yearly Standalone Financial Performance



Particulars (INR Mn)	H1-FY26	H1-FY25	Y-o-Y
Operational Revenue	3,906	3,148	24.1%
Total Expenses	3,403	2,849	19.4%
EBITDA	503	299	68.2%
EBITDA Margins (%)	12.88%	9.50%	338 Bps
Other Income	56	26	NA
Depreciation	94	101	(6.9)%
Finance Cost	77	78	(1.3)%
PBT	388	146	NA
Tax	103	45	NA
PAT	285	101	NA
PAT Margins (%)	7.30%	3.21%	409 Bps
Other Comprehensive Income	(1)	2	NA
Total Comprehensive Income	284	103	NA
Diluted EPS (INR)	19.26	7.74	NA

Quarterly Consolidated Financial Performance



Particulars (INR Mn)	Q2-FY26	Q2-FY25	Y-o-Y	Q1-FY26	Q-o-Q
Operational Revenue	2,906	2,598	11.9%	2,734	6.3%
Total Expenses	2,727	2,395	13.9%	2,505	8.9%
EBITDA	179	203	(11.8)%	229	(21.8)%
EBITDA Margins (%)	6.16%	7.81%	(165) Bps	8.38%	(222) Bps
Other Income	107	15	NA	29	NA
Depreciation	113	112	0.9%	103	9.7%
Finance Cost	85	77	10.4%	70	21.4%
PBT Before Exceptional Items	88	29	NA	85	3.5%
Exceptional Items	-	-	-	17	NA
PBT	88	29	NA	102	(13.7)%
Tax	46	32	43.8%	57	(19.3)%
PAT	42	(3)	NA	45	(6.7)%
PAT Margins (%)	1.45%	(0.12)%	157 Bps	1.65%	(20) Bps
Other Comprehensive Income	(3)	(16)	(81.3)%	(15)	(80.0)%
Total Comprehensive Income	39	(19)	NA	30	30.0%
Diluted EPS (INR)	2.95	(0.26)	NA	3.93	(24.9)%

Half Yearly Consolidated Financial Performance



Particulars (INR Mn)	H1-FY26	H1-FY25	Y-o-Y
Operational Revenue	5,640	5,053	11.6%
Total Expenses	5,233	4,695	11.5%
EBITDA	407	358	13.7%
EBITDA Margins (%)	7.22%	7.08%	14 Bps
Other Income	136	28	NA
Depreciation	216	234	(7.7)%
Finance Cost	154	153	0.7%
Share of Profit / (losses) of associates from operations	-	-	-
PBT Before Exceptional Items	173	(1)	NA
Exceptional Items	18	-	NA
PBT	191	(1)	NA
Tax	104	41	NA
PAT	87	(42)	NA
PAT Margins (%)	1.54%	(0.83)%	237 Bps
Other Comprehensive Income	(18)	(9)	NA
Total Comprehensive Income	69	(51)	NA
Diluted EPS (INR)	6.88	(2.71)	NA

Historical Standalone Income Statement



Particulars (INR Mn)	FY23	FY24	FY25	H1-FY26
Operational Revenue	5,006	6,328	7,761	3,906
Total Expenses	4,470	5,541	6,820	3,403
EBITDA	536	787	941	503
EBITDA Margins (%)	10.71%	12.44%	12.12%	12.88%
Other Income	47	67	66	56
Depreciation	162	184	195	94
Finance Cost	157	180	195	77
PBT	264	490	617	388
Tax	70	127	161	103
PAT	194	363	456	285
PAT Margins (%)	3.89%	5.74%	5.88%	7.30%
Other Comprehensive Income	6	3	2	(1)
Total Comprehensive Income	200	366	458	284
Diluted EPS (INR)	14.91	27.82	34.84	19.26

FY23 & FY24 without amalgamation effect of Centum T&S Private Limited since the merger has been approved, effective from April 1, 2024

Standalone Balance Sheet



Particulars (INR Mn)	FY24	FY25	H1-FY26
ASSETS			
Non-Current Assets	2,480	3,215	3,404
(a) Property, Plant & Equipment	1,053	1,046	1,237
(b) Capital Work in progress	3	76	6
(c) Goodwill	36	36	36
(d) Other Intangible Assets	18	8	6
(e) Right of use asset	23	25	18
(f) Intangible assets under development	-	-	-
(g) Financial Assets			
(i) Investments	1,081	1,538	1,538
(ii) Other financial assets	158	232	337
(h) Deferred tax assets (net)	89	189	195
(i) Non-current tax assets (net)	9	37	9
(j) Other non-current assets	10	28	22
Current Assets	5,748	7,990	9,480
(a) Inventories	2,874	3,274	4,737
(b) Financial Assets			
(i) Investments	-	-	-
(ii) Trade Receivables	2,203	3,171	2,827
(iii) Cash and Cash Equivalents	130	510	577
(iv) Bank balances other than above	235	619	787
(iv) Others current financial assets	29	3	6
(c) Other Current Assets	277	413	546
TOTAL ASSETS	8,228	11,205	12,884

Particulars (INR Mn)	FY24	FY25	H1-FY26
EQUITY AND LIABILITIES			
Equity	3,124	5,585	5,764
(a) Share Capital	129	147	147
(b) Other Equity	2,995	5,438	5,617
Non Current Liabilities	735	131	110
(a) Financial Liabilities			
(i) Borrowings	103	78	45
(ii) Other Financial Liabilities	-	-	-
(iii) Lease Liabilities	3	2	1
(b) Government Grants	16	11	17
(c) Net non-current employee defined benefit liabilities	50	40	47
(d) Other Non-Current Liabilities	563	-	-
Current Liabilities	4,369	5,489	7,010
(a) Financial Liabilities			
(i) Borrowings	1,068	883	1,194
(ii) Trade Payables	1,494	1,701	2,844
(iii) Other Financial Liabilities	159	302	244
(iv) Lease Liabilities	2	11	7
(b) Government Grants	8	6	7
(c) Other current Liabilities	1,501	2,285	2,399
(d) Net current employee defined benefit liabilities	8	8	8
(e) Provisions	81	158	153
(f) Liabilities for current tax (net)	48	135	154
TOTAL EQUITY AND LIABILITIES	8,228	11,205	12,884

FY23 & FY24 without amalgamation effect of Centum T&S Private Limited since the merger has been approved, effective from April 1, 2024

H1-FY26 Current Borrowings includes LC amounting to INR 155 Mn

Historical Consolidated Income Statement



Particulars (INR Mn)	FY23	FY24	FY25	H1-FY26
Operational Revenue	9,230	10,908	11,554	5,640
Total Expenses	8,468	10,049	10,587	5,233
EBITDA	762	859	967	407
EBITDA Margins (%)	8.26%	7.87%	8.37%	7.22%
Other Income	59	68	87	136
Depreciation	438	453	441	216
Finance Cost	273	346	329	154
Share of profit / (losses) of associates and JV from continuing operation	12	-	-	-
PBT Before Exceptional Items	121	128	284	173
Exceptional Item	-	(49)	(148)	18
PBT	121	79	136	191
Tax	54	107	155	104
PAT	67	(28)	(19)	87
PAT Margins (%)	0.73%	(0.26)%	(0.16)%	1.54%
Other Comprehensive Income	7	23	9	(18)
Total Comprehensive Income	74	(5)	(10)	69
Diluted EPS from continuing operations (INR)	7.55	1.36	1.88	6.88

FY23 & FY24 without amalgamation effect of Centum T&S Private Limited since the merger has been approved, effective from April 1, 2024

Consolidated Balance Sheet



Particulars (INR Mn)	FY24	FY25	H1-FY26
ASSETS			
(1) Non-current assets	3,038	3,025	3,247
(a) Property, Plant and Equipment	1,126	1,096	1,285
(b) Capital work-in-progress	3	76	6
(c) Goodwill	413	413	413
(d) Other Intangible assets	314	238	276
(e) Right of use asset	530	428	419
(f) Intangible assets under development	101	74	7
(g) Financial assets			
(i) Investment in joint ventures and associates	84	-	-
(ii) Other Investments	1	1	1
(iii) Other non current financial assets	276	343	496
(h) Deferred tax assets (net)	102	189	195
(i) Non-current tax assets (net)	13	37	9
(j) Other non-current assets	75	130	140
(2) Current assets	7,600	9,369	10,689
(a) Inventories	3,174	3,474	4,907
(b) Financial assets			
(i) Trade receivables	2,280	3,065	2,630
(ii) Cash and cash equivalents	481	678	751
(iii) Bank balances other than cash and cash equivalents	235	619	787
(iv) Other current financial assets	441	463	417
(c) Other current assets	989	1,070	1,197
Total assets (1+2)	10,638	12,394	13,936

FY24 without amalgamation effect of Centum T&S Private Limited since the merger has been approved, effective from April 1, 2024

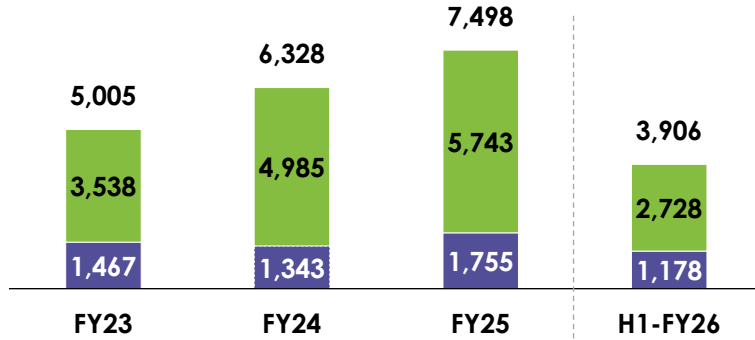
Particulars (INR Mn)	FY24	FY25	H1-FY26
EQUITY AND LIABILITIES			
(1) Equity	1,967	3,942	3,907
(a) Equity share capital	129	147	147
(b) Other equity	1,904	3,905	3,896
Equity attributable to equity holders of the parent (a+b)	2,033	4,052	4,043
(c) Non-controlling interests	(66)	(110)	(136)
(2) Non-current liabilities	1,616	600	812
(a) Financial liabilities			
(i) Borrowings	447	213	397
(iii) Lease Liabilities	408	318	310
(b) Deferred tax liabilities (net)	5	-	-
(c) Net non-current employee defined benefit liabilities	53	40	47
(d) Other non-current liabilities	672	8	33
(e) Provisions	15	10	8
(f) Government Grants	16	11	17
(3) Current liabilities	7,055	7,852	9,217
(a) Financial liabilities			
(i) Borrowings	1,446	1,235	1,238
(ii) Trade payables	2,222	2,200	3,350
(iii) Other current financial liabilities	372	436	358
(iv) Lease Liabilities	118	107	163
(b) Other current liabilities	2,517	3,353	3,575
(c) Government Grants	8	6	7
(d) Net employee defined benefit liabilities	8	8	8
(e) Provisions	313	372	364
(f) Liabilities for current tax (net)	51	135	154
Total equity and liabilities (1+2+3)	10,638	12,394	13,936

H1-FY26 Current Borrowings includes LC amounting to INR 155 Mn

Strong outlook across segments

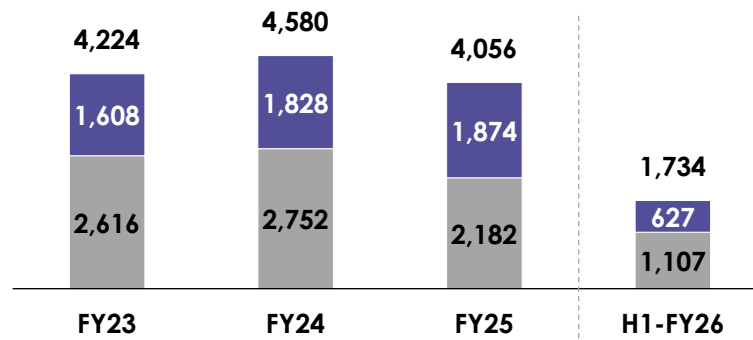
Standalone Revenue (INR Mn)

■ BTS ■ EMS



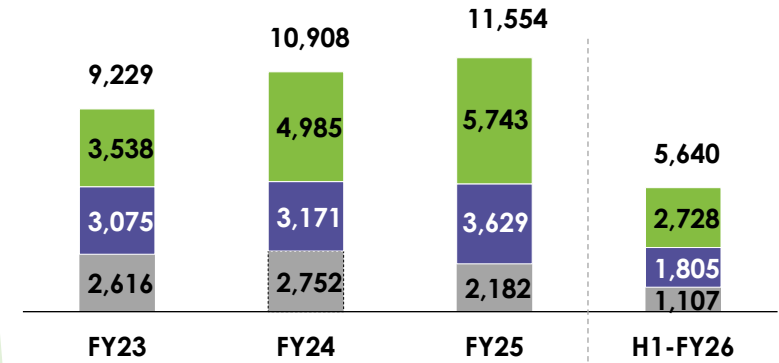
Subsidiary Revenue (INR Mn)

■ ER&D ■ BTS



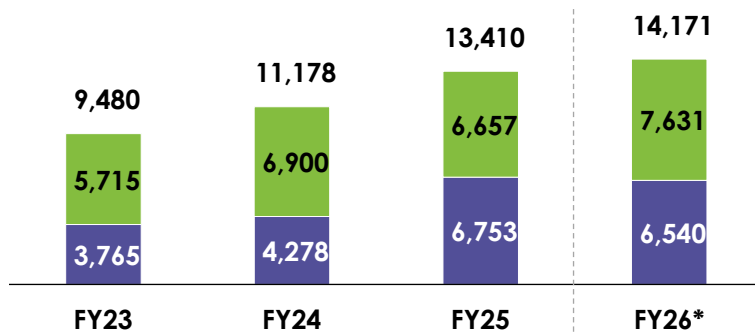
Consolidated Revenue (INR Mn)

■ ER&D ■ BTS ■ EMS



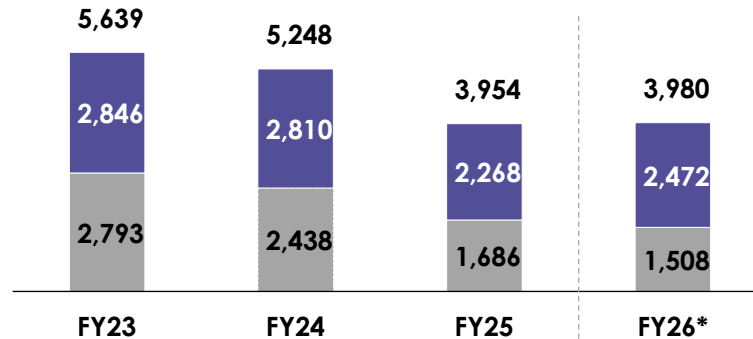
Standalone Order Book (INR Mn)

■ BTS ■ EMS



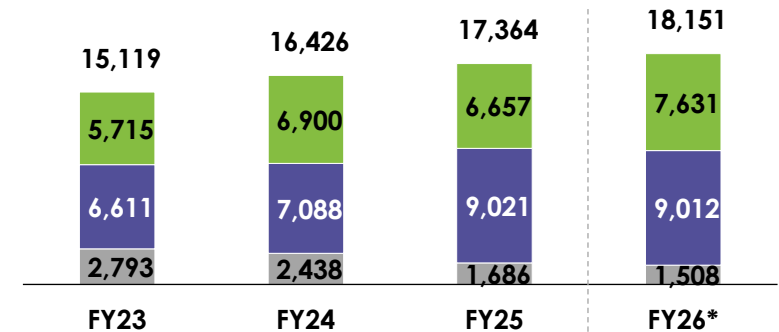
Subsidiary Order Book (INR Mn)

■ ER&D ■ BTS



Consolidated Order Book (INR Mn)

■ ER&D ■ BTS ■ EMS



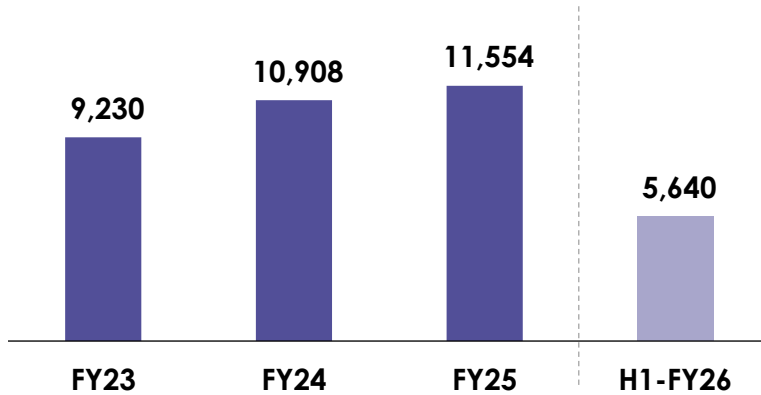
FY26* As on 30 September 2025

FY23 & FY24 without amalgamation effect of Centum T&S Private Limited since the merger has been approved, effective from April 1, 2024

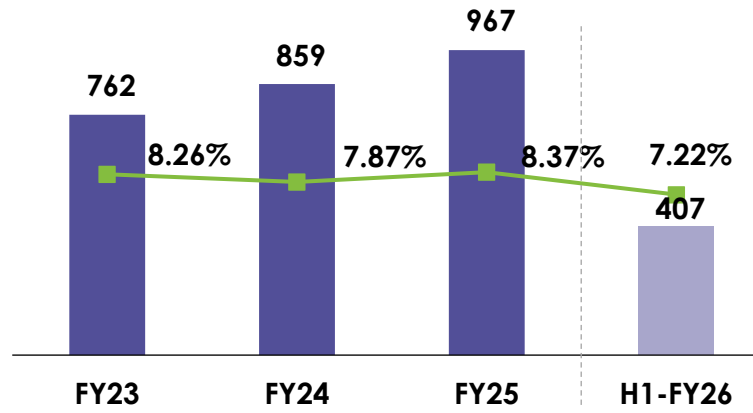
Consolidated Financial Highlights



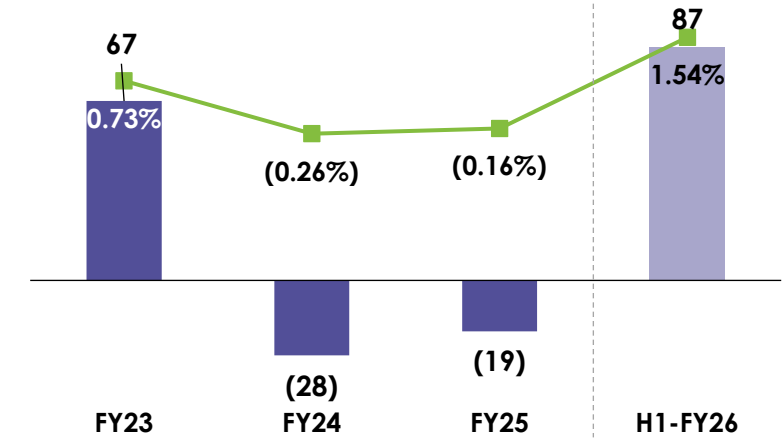
Operational Revenue - (INR Mn)



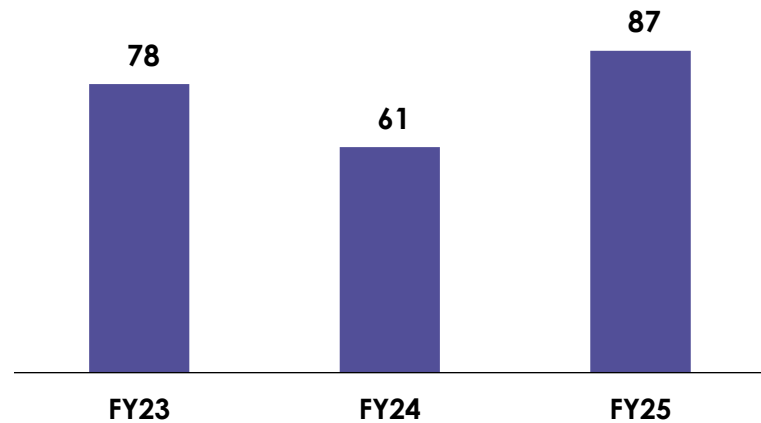
Adjusted EBITDA (INR Mn) & EBITDA Margins (%)



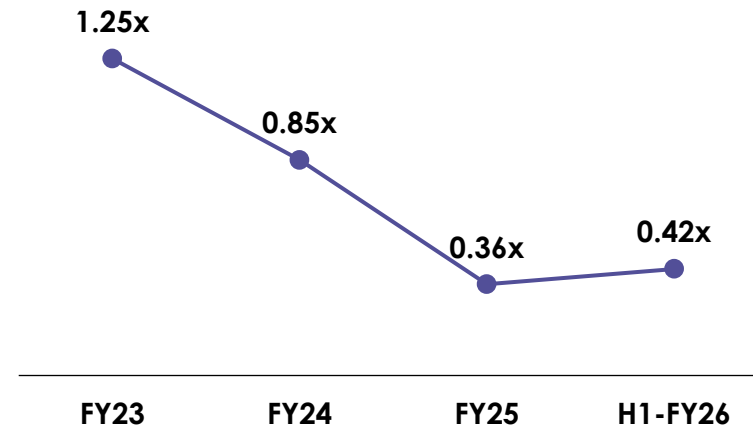
PAT (INR Mn) & PAT Margins (%)



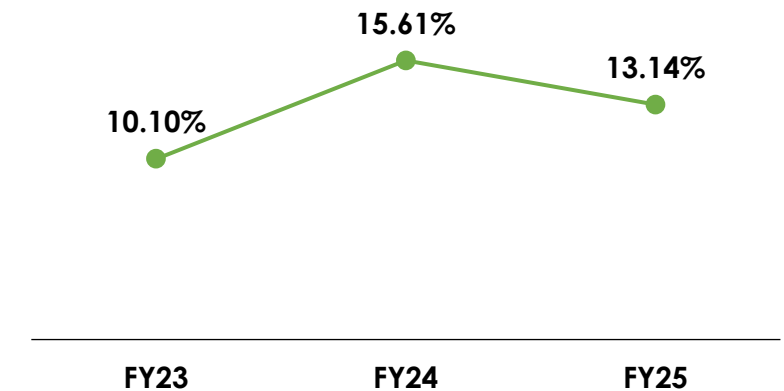
Adjusted Net Working Capital Days



Total Borrowings to Equity



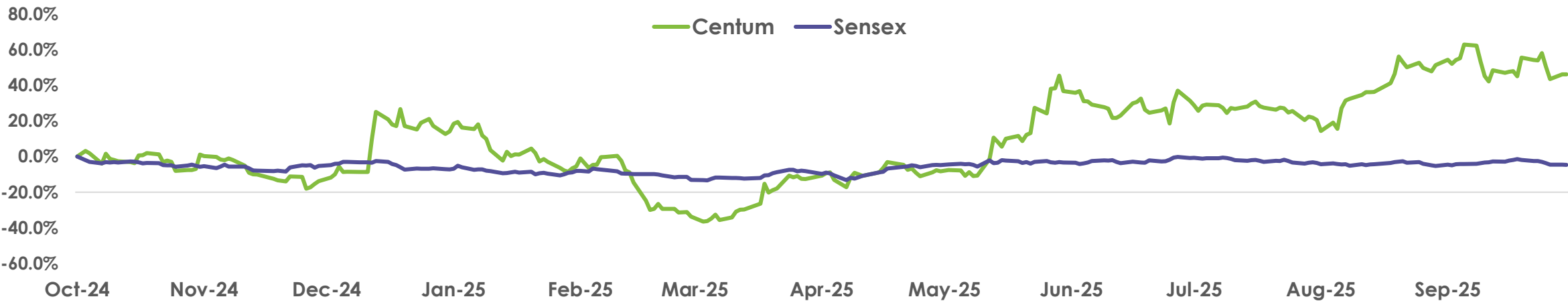
Adjusted ROCE



FY23 & FY24 without amalgamation effect of Centum T&S Private Limited since the merger has been approved, effective from April 1, 2024

Adjusted EBITDA is the sum of Profit/ (loss) after tax plus Total tax expenses plus Depreciation and amortisation expenses plus Finance costs minus Other income minus Finance income minus Share of profit / (loss) of associates (net) plus Exceptional items (net)
Adjusted Working Capital Days is calculated as (Total current assets minus Total current liabilities which is adjusted by plus Current Financial liabilities - Borrowings) multiplied by number of days divided by Revenue from operations

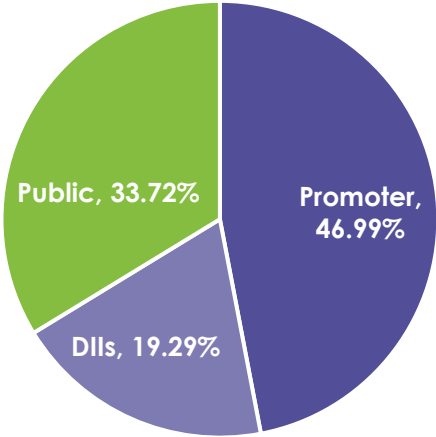
1 Year Stock Performance upto 30th September,2025



Price Data (As on 30th September, 2025)

CMP	2,664.20
52 Week H/L	3,045.95/1,140.15
Avg. Vol. ('000)	44.45
Avg. turnover (Mn)	92.65
Market Capital (INR Mn)	39,182.79
Total outstanding shares (Mn)	14.71

Shareholding Pattern (As on 30th September, 2025)



Centum Electronics Limited

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